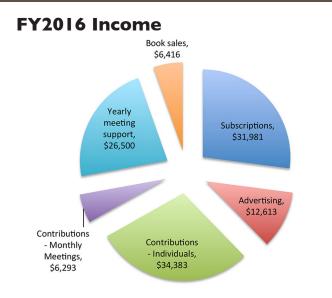
Founded in 1929 as "Friends Bulletin Corporation," *Western Friend* exists to serve the unique condition of Friends in the West – a few thousand people dispersed over half a continent. Like the salt of the earth, we help sustain Life by sprinkling words of Truth throughout the land. In 2016, we succeeded in publishing the complete archives of our magazine, back through 1929, in an electronically searchable format on our website. Look for the "search this website" field in the top right corner of *westernfriend.org*. Type in the name of a Friend from long ago, and see what happens! Thanks to the generosity of Friends, *Western Friend* continued to strengthen financially in FY 2016, ending the year with net income of \$23,018 and net assets of \$81,336. Of those assets, we separated \$25,000 into a "reserve" account as a first step toward eventually investing sixmonths-worth of operating reserves in an account with Friends Fiduciary. We continue to expand our budget overall, allowing us to contract for specialized services as needed and to move toward our goal of turning the executive editor's salary into a "living wage" in a metropolitan region in the West.

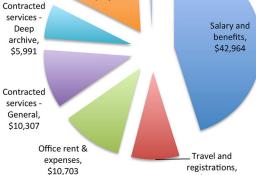


Western Friend - FY 2016 Financial Statement	
Balance Sheet	
Equity - Operations	\$51,484
Equity - Reserves	\$25,000
Liabilities	\$4,852
= Net Assets	\$81,336
Profit and Loss Statement	
Income	
Subscriptions	\$31,981
Advertising	\$12,613
Contributions - Individuals	\$34,383
Contributions - Monthly Meetings	\$6,293
Yearly meeting support	\$26,500
Book sales	\$6,416
Total Income	\$118,186
Expenses	
Salary and benefits	\$42,964
Travel and registrations	\$8,473
Office rent & expenses	\$10,703
Contracted services - General	\$10,307
Contracted services - Deep archive	\$5,991
Publication expenses	\$15,873
Board expenses	\$857
Total expenses	\$95,168
= Net income	\$23,018



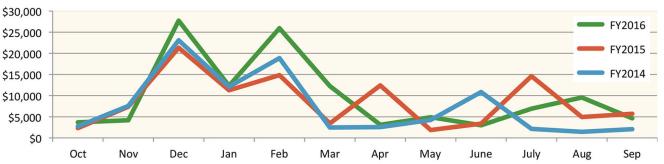


FY2016 Expenses



\$8,473

Month-to-month income



Through magazines, books, online content, and face-to-face visitation, *Western Friend* builds connections among Friends in the West. While continuing to publish a high-quality, thought-provoking magazine in 2016, we also continued expanding our online offereings. These include: regular meetings for worship and conversation in "Western Friend Connect," our videoconferencing platform; a growing collection of print, video, and audio content in our online library; and our newest addtion -- *Western Friend's* "Deep Archive," our collection of newsletters and magazines going back to 1929, presented in an electronically searchable format. We invite you to become a partner in our work:

- Send your writing, photos, artwork, music, or videos to *Western Friend*, and we will publish them in our magazine and/or online.
- Become a Western Friend Community Connector – help *Western Friend* help Friends with similar concerns find each other.
- Sponsor discussion groups about articles and topics in *Western Friend* magazine.
- Support Western Friend financially.

You can make contributions by check, online, or by donations of stock. Donations to *Western Friend* are tax deductible.



The board of directors of Western Friend is drawn from the three yearly meetings that sustain it: Intermountain Yearly Meeting, North Pacific Yearly Meeting, and Pacific Yearly Meeting. Each yearly meeting appoints three directors, who serve three-year terms. The board sets direction for the 501(c)3 nonprofit organization, provides financial stewardship, and actively participates in building community among Friends in the West. The executive editor is a member of the Religious Society of Friends and is responsible for all editorial, executive, and administrative functions of Western Friend.



Photos: "Salt" by Mark Schellhase, "Salt and Pepper by Jon Sullivan, "Salt Farmers" by JJ Harrison, "Deer" by Wild Feeder.

2016 Board of Directors

Leni Skarin, Clerk (NPYM); Sakre Edson, Assistant Clerk (NPYM); Doug Smith, Treasurer (PYM); Jim Anderson, Recording Clerk (PYM); Claire Gorfinkel (PYM); Diane Pasta (NPYM); Charlene Weir (IMYM); and Mary Klein, Executive Editor (PYM).

Western Friend

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The Truth is one and the same always, and though ages and generations pass away, and one generation goes and another comes, yet the word and power and spirit of the living God endures forever, and is the same and never changes.

- Margaret Fell (circa 1665)